



Capital/Non-Routine Expenditure Application (CNA)

This form must be used to obtain approval before any capital and non-routine expenditure is incurred
HODs/Project managers must ensure that proper upfront planning has been done and must meet all the deliverables (cost, quality, time and scope of works).

CA Number (to be assigned by Finance)

A. GENERAL			
1	Operation	Nyakabingo Mine	2 Department Laboratory
3	Head of Department	Ronald RUTSINGA	4 Project Sponsor Justin UWIRINGIYIMANA
5	Project Manager	Juliette Con fiance KABATESI	6 Project 2nd-in-charge Pieter ALBERTS

B. PROJECT IDENTIFICATION			
1	Project Name	Density Scale and weights - Rangers 3000 R31P30	
2	Project Category	Sustaining: Legislative/Regulatory/Risk mitigation/Governance/G&A	Parent CNA ref
3	Project Type	New asset	4 Asset Classification Other

C. FINANCIAL INFORMATION			
1	Budgeted/Unbudgeted	Unbudgeted in 5 Yr Plan	2 Approved Budget Amount (5Yrs): 7,900
3	Current year budget	Q1: Q2: 7,900 Q3: Q4:	
4	Previous CNA request:	+	Current CNA request: 8,900 = Total project costs 8,900
5	If unbudgeted, what budgeted project to offset? (name of project and budget amount) ?	No	
6	Reason for substitution		

D. PROJECT OVERVIEW	
1	Project Description/Background
<p>With the planned rollout of sonic and diamond drilling programs, the need for accurate density test work has become increasingly critical. Currently, this capability is constrained by the absence of a density scale and appropriate calibration weights. This project is therefore being introduced proactively to address these gaps and prevent future operational and reporting challenges, particularly in relation to the CPR requirements. Strengthening this capability will enable the company to generate more accurate and reliable data, ultimately supporting robust and defensible resource estimation.</p>	
2	Alternatives Considered
None	

3 Schedule & Milestone dates				
	Schedule & Milestone	Responsible	Target Date	Duration (days)
a	CNA Approvals	Ronald R	2026-Apr-20	3
b	PR Approval process	Rogers/Nicolas	2026-Apr-22	3
c	Payment Process	Claude	2026-Apr-24	4
d	PO Processing timeline	Manufacturer/Rogers	2026-May-12	15
e	Customs Clearance	Rogers/Rogers	2026-May-18	5
f	Delivery	Manufacturer/Rogers	2026-May-19	1
g				
h				
i				
j				
k				
l				

4 Risks management considerations & mitigation

Risks		Mitigation	Responsible
a	Delays in capital approval affecting project start and timelines.	Engage stakeholders early, submit complete documentation, and follow up proactively to fast-track approvals.	Ronald R
a	Procurement delays or long lead times for specialized lab equipment.	Initiate early procurement supported by pre-qualified multiple suppliers and defined lead-time buffers, ensuring alternative sourcing options are available to prevent delays in acquiring the density scale balance.	Juliette
a	Cost escalation due to market price fluctuations or scope changes.	Include contingency in the budget, lock in supplier pricing where possible, and enforce strict change control.	Roger B
a	Delays in internal procurement processes (approvals, PO issuance).	Streamline internal workflows and set clear turnaround timelines for procurement approvals.	Roger B
a			

5 Management of change considerations

Management of change considerations		Responsible
a	NA	
b		
c		
d		
e		

E REPLACEMENT ASSET(S) (required if project type selected is "replacement asset")

1	Details of asset being replaced		
	Asset Number	Description	Net Book Value
a	N/A		
b			
c			
d			
e			
f			
g			
2	Redundant/obsolete spare parts/consumables		
	Will any existing inventory of spares / consumables relating to the asset being replaced need to be scrapped or written off?		
	<input type="checkbox"/> Yes (fill-out details below) <input checked="" type="checkbox"/> No		
	Stock Item Number	Description	Net Book Value
a			
b			
c			
d			
e			
f			
g			

F MAJOR COST COMPONENTS

Description	Supporting document/reference	Original currency		US\$ FX rate	US\$
		Curr	Amount		
Density scale and its calibration weight	Quotations attached		6,082	1	6,082
Customs clearance cost	customs clearance quotation		1,818	1	1,818
Freight cost			1,000	1	1,000
					0
					0
					0
					0
					0
					0
					0
Total					8,900

•Comments on project expenditure

G TIMING OF EXPENDITURE (US\$'000)													
Month	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Prior expenditure													
Current Year					9								9
Future Years													
Total Value													9

H PROJECT VALUATION								
1	Analysis required (based on justification category)							REQUIRED - FOCUS ON COMPLETING RISK MATRIX, QUANTIFICATION & ALTERNATIVE ANALYSIS WHERE APPLICABLE (NPV, IRR & PAYBACK PERIOD)
2	Risk ranking for Legislative/Regulatory/Risk/Governance/G&A (attached risk evaluation)							
	Current situation	Severity/Impact	Probability	Heat map	If project is completed	Severity/Impact	Probability	Heat map
		I4	P4	16		I1	P7	7
3	ICT Impact? <input type="checkbox"/> Yes (ICT Manager approval needed) <input checked="" type="checkbox"/> No							
4	Key financial assumptions							
5	Result of the financial valuation:							
a	Net cash flow US\$							
b	NPV (Net present value) US\$							
c	IRR (Internal Rate of Return) %							
d	Payback (years)							

Project Name	Density Scale and weights - Rangers 3000 R31P30	Project Value (US\$)	8,900
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I SIGN OFFS AND APPROVALS			
Position	Name	Signature	Date
PROJECT OWNER <i>Required for all CNAs</i>	Ronald RUTSINGA		13/4/26
DEPARTMENT MANAGER <i>Required for all CNAs</i>	Pieter Alberts		20/4/26
FINANCE SUPERINTENDENT or MANAGER <i>Required for all CNAs</i>	Jean Claude HABYARIMANA		22/4/26
GROUP SUPPLY CHAIN MANAGER <i>Required for all CNAs</i>	Jeome SANDE		22/04/2026
Group OHS Manager <i>Required for all CNAs</i>	Gerrit Ferrelra		22/4/26
GENERAL MANAGER <i>Required for all CNAs</i>	Justin UWIRINGIYIMANA		20/04/2026
ICT MANAGER <i>For projects requiring ICT expenditure or modifications</i>			
HEAD OF THE PROJECT COMMITTEE <i>For projects subject to stage gating process</i>			
COO >\$50k-\$100k in budget; >\$10k-\$20k out of budget <i>(N/A for CSR Activity)</i>			
CFO >\$100k-\$250k in budget; >\$20k-\$50k out of budget <i>(N/A for CSR Activity)</i>			
CEO >\$250k-\$400k in budget; >\$50k-\$100k out of budget <i>(CSR Activity <\$100k)</i>			
BOARD OF DIRECTORS >\$400k in budget; >\$100k out of budget <i>(CSR Activity >\$100k)</i>			

Name	
Position	
Date	

GL created in system by	
Created date:	
GL notification sent on	