



# GOVERN WELL RWANDA Ltd

TIN: 146473431

Kanyinya, Nyarugenge, Umujyi wa Kigali, RWANDA

## Consolidated Engagement and Field Visit Report – Trinity Metals



GPS Map Camera



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Murambi, Northern Province,  
Rwanda 

52qw+3g3, Murambi, Northern Province, Rwanda

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Saturday, 10/01/2026 10:07 AM GMT +02:00

### MONTHLY PROGRESS REPORT – January 2026

Submitted by: Govern Well Rwanda

January 2026

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## **0. Executive Summary**

This Monthly Progress Report outlines activities undertaken by Govern Well Rwanda in January 2026 in support of Trinity Metals Group's Community Development Projects (CDPs), Stakeholder Engagement Plan (SEP), and livelihood development initiatives across Rutongo, Musha, and Nyakabingo concessions.

During the reporting period, significant progress was made in operationalizing livelihood partnerships, strengthening stakeholder coordination, and supporting technical planning processes. Govern Well Rwanda jointly developed a Concept Note (CN) with Entrepreneurial Solutions Partners (ESP) to formalize entrepreneurship and business development support for host communities. The collaboration aims to deliver structured training, coaching, and enterprise development interventions targeting youth, women, Persons with Disabilities (PWDs), refugees, and former illegal miners.

Govern Well Rwanda also provided technical inputs into World Vision's Rapid Needs Assessment proposal, reviewing the concept note, strengthening methodological considerations, and contributing feedback to enhance assessment rigor and ethical safeguards.

Field visits were conducted to initiate beneficiary identification and registration for ESP programs, ensuring alignment with eligibility criteria and inclusive participation. Additional technical contributions were provided to the development of the Community Development Plans (CDPs) and Stakeholder Engagement Plan (SEP), including participation in work programme discussions and stakeholder planning sessions.

Coordination meetings with Trinity Metals, consultants, and partners further supported alignment across DFC TA3 activities, stakeholder databases, needs assessments, and CDP planning processes.

Overall, January 2026 marked a transition from partnership engagement to operational planning and beneficiary mobilization, strengthening the implementation readiness of CDP livelihood and stakeholder engagement components.

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## 1. Background

Govern Well Rwanda continues to support Trinity Metals Group in advancing Community Development Projects (CDPs) and stakeholder engagement processes across Rutongo, Musha, and Nyakabingo mining concessions. Following stakeholder partnerships initiated in December 2025, January 2026 focused on translating collaboration frameworks into actionable planning, technical inputs, and field-level implementation preparation.

Key efforts centered on strengthening entrepreneurship development programming through collaboration with Entrepreneurial Solutions Partners (ESP), contributing to technical assessments led by World Vision, supporting SEP work programme planning, and initiating beneficiary mobilization activities within host communities.

These activities align with Trinity Metals' ESG commitments, DFC Technical Assistance (TA3 and TA4) deliverables, and broader social investment priorities.

## 2. Objectives of December Activities

The objectives for January 2026 were to:

1. Jointly develop a Concept Note with ESP to operationalize entrepreneurship support within CDPs
2. Provide technical inputs to World Vision's Rapid Needs Assessment proposal
3. Initiate field identification and registration of ESP program beneficiaries
4. Contribute to the development and refinement of CDP and SEP planning frameworks
5. Participate in coordination meetings with Trinity Metals and partners to align technical workstreams

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## **3. Methodology**

### **3.1. Partnership Co-Development**

Collaborative working sessions were conducted with ESP to co-design programmatic interventions, define implementation modalities, and draft the joint Concept Note outlining entrepreneurship development pathways.

### **3.2. Technical Document Review**

Govern Well reviewed the World Vision Rapid Needs Assessment Concept Note, providing structured feedback on methodology, sampling, ethics, and implementation feasibility.

### **3.3. Field Mobilization**

Community field visits were conducted to identify and record eligible beneficiaries for ESP programs, applying inclusion criteria targeting youth, women, PWDs, refugees, and informal miners.

### **3.4. Planning Inputs**

Technical contributions were provided to CDP and SEP planning tools, including review of stakeholder engagement work programmes and consultation planning frameworks.

### **3.5 Coordination & Meetings**

Participation in DFC TA3 coordination meetings and partner sessions supported alignment of needs assessments, stakeholder mapping, and CDP planning processes.



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## **4. Key Activities Conducted**

### **4.1. Joint Development of Concept Note with ESP**

Govern Well Rwanda and Entrepreneurial Solutions Partners (ESP) jointly developed a Concept Note to formalize collaboration on entrepreneurship and livelihood development within Trinity Metals' host communities.

Key elements included:

1. Definition of target beneficiary groups
2. Training and coaching delivery models
3. Enterprise incubation pathways
4. Integration with CDP livelihood priorities
5. Inclusion strategies for vulnerable populations

This Concept Note establishes the operational framework for implementing ESP programs in concession communities.

### **4.2. Inputs to World Vision Rapid Needs Assessment**

Govern Well Rwanda provided detailed technical feedback on the Rapid Needs Assessment Concept Note prepared by World Vision.

Key inputs included:

1. Clarification of scope and sampling approaches
2. Strengthening of ethical safeguards for children
3. Timeline feasibility adjustments
4. Methodological rigor enhancements

The assessment aims to identify priority socio-economic needs, service gaps, and vulnerabilities across concession communities to inform CDP planning.

### **4.3. Field Visits – Beneficiary Identification**

Field visits were conducted across host communities surrounding Rutongo concession to initiate beneficiary identification and mobilization for participation in ESP entrepreneurship programs.

Activities undertaken included:

1. Community sensitization meetings on available entrepreneurship and livelihood opportunities
2. Application of eligibility criteria targeting youth, women, Persons with Disabilities (PWDs), refugees, and informal miners
3. Preliminary screening and categorization of participants based on business readiness levels

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4. Documentation and recording of interested and eligible community members

As a result of the mobilization exercise, a total of 63 beneficiaries across different entrepreneurship categories were recorded. These beneficiaries include individuals at ideation stage, early business start-ups, and growth-oriented micro and small enterprises.

The registered participants will form the initial cohort for validation and onboarding under ESP programs (GEMS, Futurepreneurs, and Bootstrappers streams).

This milestone marks the transition from partnership planning to tangible community-level program implementation.

#### **4.4. Inputs to CDP and SEP Development**

Govern Well Rwanda contributed technical inputs to planning and implementation frameworks for CDPs and SEPs.

Support included:

1. Review of stakeholder engagement work programmes
2. Inputs on consultation sequencing
3. Feedback on stakeholder mapping approaches
4. Integration of CDP livelihood linkages into SEP processes

#### **4.5. Coordination Meetings with Partners**

Govern Well Rwanda participated in coordination meetings with Trinity Metals, consultants, and partners to review progress across DFC TA3 workstreams.

Discussions covered:

1. Stakeholder database development
2. Needs assessment planning
3. Baseline studies
4. CDP drafting timelines
5. SEP implementation planning

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## 5. Key Findings

The January 2026 implementation period generated important operational, partnership, and community-level insights relevant to the rollout of the Entrepreneurship Support Program (ESP).

### 5.1 Community Mobilization and Beneficiary Uptake

Community sensitization and mobilization activities conducted across the target concessions and surrounding host communities revealed a strong interest in entrepreneurship and alternative livelihood opportunities.

1. A total of **60 beneficiaries from different entrepreneurship categories were recorded** during the initial mobilization exercise.
2. The registered participants include youth, women, informal miners, and other vulnerable community members interested in business development support.
3. Beneficiaries fall across varying readiness levels — from business ideation to early-stage and growth enterprises.

This early registration milestone demonstrates positive program reception and provides a foundational pool for screening, validation, and onboarding into GEMS, Futurepreneurs, and Bootstrappers streams.

### 5.2 Stakeholder Engagement and Institutional Alignment

Engagements with Trinity Metals, local authorities, and partner organizations confirmed strong institutional support for ESP implementation.

Key observations include:

1. Alignment on program objectives, beneficiary targeting criteria, and delivery approach
2. Willingness from local leaders to support mobilization, verification, and monitoring
3. Recognition of ESP as a complementary intervention to existing CSR and livelihood initiatives

### 5.3 Livelihood Needs and Opportunity Areas

Field consultations highlighted several livelihood constraints affecting host communities, including:

1. Limited access to start-up capital
2. Low business management and financial literacy skills
3. High dependency on artisanal and informal mining

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4. Limited market linkages for micro-enterprises

However, viable opportunities were also identified, particularly in:

1. Agri-business and fruit tree value chains
2. Retail and service enterprises
3. Vocational trades and light manufacturing

## **5.4 Program Implementation Readiness**

Operational groundwork completed in January indicates strong readiness for full rollout.

Key readiness indicators include:

1. Established coordination structures with Trinity Metals and partners
2. Defined implementation workplan and activity sequencing
3. Initial beneficiary pool identified (63 recorded participants)
4. Mobilization and communication channels activated at community level



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## 6. Proposed Next Steps

Based on the progress achieved and findings generated during January 2026, the following next steps are recommended:

### 6.1 Partnership Operationalization

1. Finalize and endorse the jointly developed Concept Note with ESP
2. Formalize ESP's role within the CDP implementation framework
3. Agree on training delivery timelines, modalities, and locations

### 6.2 Beneficiary Registration & Mobilization

1. Complete community beneficiary registration across concession areas
2. Validate beneficiary lists with ESP against program eligibility criteria
3. Categorize participants under GEMS, Futurepreneurs, and Bootstrappers streams
4. Conduct follow-up sensitization to manage community expectations

### 6.3 Training & Program Implementation Preparation

1. Develop training schedules and participant cohorts
2. Identify training venues and logistical requirements
3. Coordinate grant and financing pathways linked to entrepreneurship programs

### 6.4 Needs Assessment Follow-Up

1. Support finalization of World Vision Rapid Needs Assessment design
2. Participate in field facilitation or observational roles where appropriate
3. Integrate assessment findings into CDP planning once completed

### 6.5 CDP and SEP Planning Integration

1. Continue technical inputs into CDP drafting processes
2. Support rollout of SEP work programme activities
3. Align stakeholder engagement sequencing with livelihood program rollout

### 6.6 Coordination & Reporting

1. Maintain coordination with Trinity Metals and technical partners
2. Document all engagements and program preparation activities
3. Prepare implementation readiness updates for February reporting

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## **Conclusion**

January 2026 marked a critical transition from stakeholder engagement to operational planning within Trinity Metals' Community Development Project framework. The joint development of the Concept Note with Entrepreneurial Solutions Partners (ESP) represents a significant milestone in establishing structured, scalable livelihood programming for host communities.

Field mobilization efforts confirmed strong community demand for entrepreneurship support, while technical inputs into needs assessments and stakeholder planning processes strengthened the evidence base for CDP implementation. Continued coordination with Trinity Metals and development partners ensured alignment across Technical Assistance workstreams and reinforced integration between livelihood development, stakeholder engagement, and environmental-social planning.

Overall, the progress achieved in January positions the CDP for practical rollout of entrepreneurship and livelihood interventions, with clear next steps established to advance beneficiary onboarding, training delivery, and program implementation in the coming months.

**Done at Kigali, February 07, 2026**

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