



Capital/Non-Routine Expenditure Application (CNA)

This form must be used to obtain approval before any capital and non-routine expenditure is incurred. HODs/Project managers must ensure that proper upfront planning has been done and must meet all the deliverables (cost, quality, time and scope of works).

CA Number (to be assigned by Finance)

A. GENERAL

1	Operation	Trinity Group	2	Department	SHEC
3	Head of Department	Sam Ryumugabe	4	Project Sponsor	DFC
5	Project Manager	Ernest Karangwa/Sam	6	Project 2nd-in-charge	Sam Ryumugabe

B. PROJECT IDENTIFICATION

1	Project Name	Conducting a rapid needs assessment for Trinity metals under DFC TA3			
2	Project Category	Non-routine projects: Operational Expenditure	Parent CNA ref		
3	Project Type	Supplemental	4	Asset Classification	Other

C. FINANCIAL INFORMATION

1	Budgeted/Unbudgeted	Budgeted - 5 Yr Plan			2	Approved Budget Amount (5Yrs):		
3	Current year budget	Q1:	7,082	Q2:	Q3:	Q4:		
4	Previous CNA request:	0	+	Current CNA request:	7	=	Total project costs	7
5	If unbudgeted, what budgeted project to offset? (name of project and budget amount)?	N/A. This is budgeted under DFC Projects						
6	Reason for substitution	N/A						

D. PROJECT OVERVIEW

1 Project Description/Background

In 2024 Trinity Metals received Technical Assistance funding for the United States Development Finance Corporation (DFC) to support key study and project work in support of an application for greater investment equity financing. Activity 3 under the TA funding is the completion of comprehensive Community Development Plans for each of the Company's concession areas.

Trinity Metals seeks to engage the services of World Vision Rwanda to undertake a community needs assessment for each of our Mining Concessions. This work is a component of TA3 (Community Development Plans). The services form part of the "quick wins" identified under the recently signed MOU between the two organisations.

The purpose of this Rapid Needs Assessment (RNA) is to quickly identify priority needs, gaps, and opportunities within Trinity Metals concession areas of Rutongo Mines, Trinity Nyakabingo, and Trinity Musha. Information gathered is critical to align strategic planning, program design, and resource allocation to the needs of the community. The assessment will generate timely, actionable insights to guide community development plans while balancing rigor with speed and feasibility.

2 Alternatives Considered

None

3 Schedule & Milestone dates

	Schedule & Milestone	Responsible	Target Date	Duration (days)
a	Planning, tool finalization & coordination	WVR M&E/Allie Hoagland/Sam	ASAP	1
b	Desk review	WVR M&E/Allie Hoagland/Sam		4
c	Kick-off workshop/training and piloting study	WVR M&E/Allie Hoagland/Sam		2
d	Data collection	WVR M&E		3
e	Data validation and analysis	WVR M&E/Allie Hoagland/Sam		6
f	Report writing	WVR M&E		6
g				
h				
i				
j				
k				
l				

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4 Risks management considerations & mitigation

	Risks	Mitigation	Responsible
a	World vision is well known all over the country and their impact could only be attributed to WVR yet it is Trinity's initiative	Trinity involvement at every stage of the project to ensure Trinity is well understood as the custodian of the project	World vision/Trinity Metals
a			
a			
a			
a			

5 Management of change considerations

	Management of change considerations	Responsible
a	Not applicable. This is an ongoing DFC TA3 on community development Plan	
b		
c		
d		
e		

E REPLACEMENT ASSET(S) (required if project type selected is "replacement asset")

1 Details of asset being replaced

	Asset Number	Description	Net Book Value	Proposed Mode of Disposal
a	Not applicable			
b				
c				
d				
e				
f				
g				

2 Redundant/obsolete spare parts/consumables

Will any existing inventory of spares / consumables relating to the asset being replaced need to be scrapped or written off?

Yes (fill-out details below) No

	Stock Item Number	Description	Net Book Value	Proposed Mode of Disposal
a	Not applicable			
b				
c				
d				
e				
f				
g				

F MAJOR COST COMPONENTS

Description	Supporting document/reference	Original currency		US\$ FX rate	US\$
		Curr	Amount		
Conducting a rapid needs assessment	World Vision proposal and Trinity SOW		7,082	1	7,082
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
					0
Total					7,082

•Comments on project expenditure

The cost of doing this exercise shall be shared across the 3 mines based on the cost sharing model. As advised by Finance team, this budget will be shared as follows: Rutongo (35%, Nyakabingo: 37% and Musha at 27%.

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5 TIMING OF EXPENDITURE (US\$'000)														
Month	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	
Prior expenditure														
Current Year		0										0	0	
Future Years														
													Total Value	0

4 PROJECT VALUATION								
1	Analysis required (based on justification category) FALSE							
2	Risk ranking for Legislative/Regulatory/Risk/Governance/G&A (attached risk evaluation)							
	Current situation	Severity/Impact	Probability	Heat map	If project is completed	Severity/Impact	Probability	Heat map
		I7	P1	7		I1	P1	1
3	ICT Impact? <input type="checkbox"/> Yes (ICT Manager approval needed) <input type="checkbox"/> No							
4	Key financial assumptions							
The cost for DFC projects is centrally coordinated under Trinity treasury, however this is sometimes not well known or confusing to site financial managers and this could potentially delay payments. Secondly, some sites do not have readily available funds to pay for the costs on time which sometimes affects DFC milestone payment schedules.								
5	Result of the financial valuation:							
a	Net cash flow US\$							
b	NPV (Net present value) US\$							
c	IRR (Internal Rate of Return) %							
d	Payback (years)							

Project Name	Conducting a rapid needs assessment for Trinity metals under DFC TA3	Project Value (US\$)	7
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SIGN OFFS AND APPROVALS			
Position	Name	Signature	Date
PROJECT OWNER <i>Required for all CNAs</i>	Sam Ryumugabe		12/1/2026
DEPARTMENT MANAGER <i>Required for all CNAs</i>	Ernest Karangwa		21/01/2026
FINANCE SUPERINTENDENT or MANAGER <i>Required for all CNAs</i>	Reagan Muvara		23/01/2026
GROUP SUPPLY CHAIN MANAGER <i>Required for all CNAs</i>	Jeome Sande		23/01/2026
Group OHS Manager <i>Required for all CNAs</i>	Gerrit Ferreira		
GENERAL MANAGER <i>Required for all CNAs</i>	Regis Ngenzi		Jan 23/2026
ICT MANAGER <i>For projects requiring ICT expenditure or modifications</i>			
HEAD OF THE PROJECT COMMITTEE <i>For projects subject to stage gating process</i>	N/A		
COO >\$50k-\$100k in budget; >\$10k-\$20k out of budget <i>(N/A for CSR Activity)</i>	N/A		
CFO >\$100k-\$250k in budget; >\$20k-\$50k out of budget <i>(N/A for CSR Activity)</i>			
CEO >\$250k-\$400k in budget; >\$50k-\$100k out of budget <i>(CSR Activity <\$100k)</i>			
BOARD OF DIRECTORS >\$400k in budget; >\$100k out of budget <i>(CSR Activity >\$100k)</i>			

Received by Finance	
Name	
Position	
Date	

System	
GL created in system by	
Created date:	
GL notification sent on	