



EXECUTIVE ADJUDICATION

GROUP SUPPLY CHAIN

**ADJUDICATION FOR SUPPLY & DELIVERY OF PACKAGED MEAT FOR END-OF-YEAR STAFF DISTRIBUTION
13TH DECEMBER 2025**

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1. Background

Trinity Metals, through its Nyakabingo Mine, has a long-standing tradition of appreciating employees at the end of each year. On Christmas Eve, management distributes 5kgs of beef meat to every employee as a gesture of gratitude for their dedication and contribution to the organization's achievements.

This initiative serves to:

Employee Appreciation: Boost morale and reinforce a sense of belonging.

Cultural Relevance: Uphold community traditions of sharing meat during festive seasons, symbolizing unity and generosity.

Team Motivation: Inspire employees as they prepare for the year ahead.

Scope of Supply

Trinity Metals seeks to engage the services of a Rwandan-based professional beef supply company to provide:

High-quality beef meat hygienically processed and packaged.

Packaged portions of 5kgs per employee, ready for distribution.

Assurance of compliance with food safety standards and hygiene regulations.

Timely delivery to Nyakabingo Mine premises before Christmas Eve.



2. Formal Expression of Interest.

2.1 In accordance with Trinity Metals' procurement policy and procedures, a formal **Expression of Interest (EOI)** was published to the public through the Job in Rwanda Website. The advert was open for a period of twelve (12) days, running from 5th November 2025 to 17th November 2025.

At the close of the submission period, a total of three (3) tenderers responded to the EOI, namely:

- NIKEMI LTD
- TRACE RWANDA BUSINESS GROUP LTD
- Joint Venture: MOUNTAIN PRIME LTD and House of Pork Ltd

2.1 Tenderers Recommended for Commercial Adjudication

Following the review of submissions to the Expression of Interest, two (2) tenderers successfully submitted all the required documentation and are therefore recommended for commercial adjudication:

- TRACE RWANDA BUSINESS GROUP LTD
- MOUNTAIN PRIME LTD

2.2. Additional Vendor Quotation Request.

We contacted Solomon Habumugisha, the vendor identified to supply meat in 2024 and requested a quotation. He submitted his proposal, which is presented in Article 4 (Comparison).

2.3 Tenderer Not Recommended for Commercial Adjudication

One (1) tenderer, NIKEMI LTD, did not provide the track record in supplying meat products to corporate or institutional clients (3 work completion certificates) as stipulated in the Expression of Interest. Consequently, this tenderer is not recommended for commercial adjudication.

2.4 Joint Venture Submission

It is noted that MOUNTAIN PRIME LTD submitted its proposal as part of a Joint Venture with House of Pork Ltd.

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2.5 Payment Terms Comparison

Vendor Name	Advance Payment Requested	Balance Payment Terms
TRACE RWANDA BUSINESS GROUP LTD	50%	Remaining 50% after delivery
MOUNTAIN PRIME LTD	50%	Remaining 50% after delivery
SOLOMON HABUMUGISHA	75%	Remaining 25% after delivery

3. Review of Support Documents

TETERERS		
Criteria of administrative Conformity	NIKEMI LTD	TRACE RWANDA BUSINESS GROUP LTD
Application Cover Letter introducing your Company expressing interest, availability, and a brief business and experience profile including qualifications and experience.	Okay	Okay
Proven track record in supplying meat products to corporate or institutional clients (Work completion certificates)	NP	Okay
Certificate of domestic company registration issued by RDB	Okay	Okay
VAT Registration	Okay	Okay
Valid income tax clearance issued by RRA	DISMISS	Okay
Recommendation		RETAIN - high on list
NIKEMI LTD	Very value of supplies shown in the company's previous experience. No indicative time frame and approach proposed. RECOMMENDATION: DISMISS.	
TRACE RWANDA BUSINESS GROUP LTD	Extensive experience in meat supply for multiple clients. All documents provided. Adequate capacity. Good interpretation of the scope and deliverables. RECOMMENDATION: RETAIN	
MOUNTAIN PRIME LTD	Mountain prime Ltd have a Joint Venture with House of Pork Ltd who have Extensive experience in meat supply for multiple clients. All documents provided. Adequate capacity. Good interpretation of the scope and deliverables. Commit to adhere to agreed time frame.	

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4. Comparison.

TRINITY NYAKABINGO-COMMERCIAL ADJUDICATION											
		SOLOMON HABUMUGISHA (PRICE FOR 2024)		SOLOMON HABUMUGISHA		TRACERWANDA BUSINESS GROUP LTD		MOUNTAIN PRIME LTD			
Sn	Item Description	UoM	Quantity	Unit Price(Rwf)	Total Price(Rwf)	Unit Price(Rwf)	Total Price(Rwf)	Unit Price(Rwf)	Total Price(Rwf)	Unit Price(Rwf)	Total Price(Rwf)
1	Assorted beef	Kgs	9,000	4,627	41,643,000	7,000	63,000,000	7,200	64,800,000	7,000	63,000,000
2	Transport Cost	Lumpsum		Included		Included			Included		1,890,000
3	Packaging	Each	1,800			300	540,000	1,000	1,800,000	1,000	1,800,000
	Total				41,643,000		63,540,000		66,600,000		66,690,000
Difference Amount between Trace Rwanda and Mountain Prime											90,000
Difference Percentage (%) between Trace Rwanda and Mountain Prime											0.14

Note: Following our experience with Mountain Prime Ltd, we engaged in negotiations for a cost reduction. The company accepted our request and agreed to reduce the amount from **67,950,000Rwf** to **66,690,000Rwf**.

5. Procurement Recommendation.

Procurement recommends that the Joint Venture of Mountain Prime Ltd and House of Pork Ltd be awarded the tender for the Supply of Assorted Beef to Trinity Nyakabingo Employees at a total cost of **66,690,000Rwf** (all taxes inclusive).

Justification for Recommendation

The Joint Venture of Mountain Prime Ltd and House of Pork Ltd is proposed over Trace Rwanda Business Group Ltd and Solomon Habumugisha based on the following strengths:

Onsite Storage Capacity – Mountain Prime Ltd has onsite storage facilities that will enable safe and efficient storage of beef prior to distribution.

Proper Packaging Materials – Commitment to use recommended meat packaging materials that ensure hygiene, safety, and ease of handling.



Refrigerated Transport – Provision of refrigerated vehicles for transporting beef to Nyakabingo Mine Site, ensuring freshness and compliance with food safety standards.

Timely Delivery Commitment – Based on our award of contract 15th December Mountain Prime will deliver the full quantity of beef on the agreed date, 24th December 2025, aligning with the employee appreciation tradition.

Mountain Prime is our contractor at Coffee Mine, and we have a good working relationship.

6. Authorisation

SN	NAME	POSITION	SIGNATURE	DATE
1	Rogers Bureshyo	Procurement Supervisor		13/12/2025
2	Joseph Muhiire	Group Procurement Superintendent		13/12/2025
3	Jeome Sande	Group Supply Chain Manager		13/12/2025
4	Francine Uwimana	HR &Admin Manager		13/12/2025
5	Justin Uwiringiyimana	GM Trinity Nyakabingo Mine Ltd		13/12/2025